

# Board of Directors Meeting

March 23, 2017 1:30 pm

Kids Central Boardroom, Wildwood



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## Welcome and Call to Order

- |  |                       |
|--|-----------------------|
| I. Chairman's Remarks                                | Jeffery Dawsy         |
| a) Approval of Board Minutes from November & January | Page                  |
| b) Approve changes to by-laws regarding term length  |                       |
| c) May Annual Retreat                                |                       |
| II. President's Report                               | John Cooper           |
| a) Performance                                       | Page                  |
| b) Budget Update                                     |                       |
| Risk Pool Application-DCF Site Visit                 |                       |
| c) Legislative Bills                                 |                       |
| Meetings w/ legislative leadership                   |                       |
| d) Insurance RFP Update                              |                       |
| III. Operations Report                               | Shalonda McHenry-Sims |
| a) Out of Homecare Update                            | Page                  |
| b) Independent Living Update                         |                       |
| c) Diversion & Prevention Update                     |                       |
| IV. Financial Report                                 | Bobby James           |
| a) Finance Committee Report                          | Page                  |
| - Revised Budget                                     |                       |
| - Healthy Start Balanced Scorecard                   |                       |
| V. Committee Reports                                 | Page                  |
| Audit Committee                                      | G. Burry              |
| Community Development Committee                      | K. Sheilley           |
| -Casino Royale Update                                |                       |
| Executive Committee                                  | Steve Spivey          |
| • Slate of Officers for May Meeting                  |                       |
| • Board Development                                  |                       |
| • Legislative  |                       |
| VI. Media Clips                                      |                       |
| VII. Unfinished Business / New Business              |                       |
| VIII. Public Forum                                   |                       |

Next Meeting – Annual Board Retreat

May 25, 2017 9:00 a.m.

Wildwood Boardroom, 901 Industrial Drive, Suite 200, Wildwood, Florida 34785



# Board of Directors Meeting

March 23, 2017 1:30 pm  
Wildwood Boardroom

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## CHAIRMAN'S REMARKS



# Board of Directors Meeting

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## Approval of January 2017 & November 2016 Minutes



# Board of Directors Meeting

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Wildwood Boardroom

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**Board Chair:** Bobby James, Treasurer

**Location:** Kids Central- Boardroom

**Present:** Bobby James, Mike Jordan, Cyrus Robinson, John Cooper, Marisa Thames, Kevin Sheilley, Gail Burry, John Aitken, Barbara Myshrall (minutes)

**Board Members not Present:** Stephen Spivey, Rodney Rocker, Rebecca Schatt, Marshall Schaap, Sheriff Jeff Dawsy, Matthew Ostrander, Shalonda McHenry-Sims

**Guests:** John Pridham, DCF

**Quorum:** **No**

**Call to order:** 1:40 pm

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## I. Welcome and Introductions

Chairman's Remarks

Bobby James

In the absence of Jeff Dawsy, Bobby James welcomed the board.

a) Approval of Board Minutes from November

Minutes were not approved since there was no quorum. November minutes will be reinserted into January packet for approval.

## II. President's Report

John Cooper

a) Performance

John reported on the performance and reviewed some of the individual measures. He gave a presentation on the balanced scorecard. He discussed the recent deaths that have occurred.

b) Budget Update

John reported on the budget outlook. He reported that we are at about \$1.3M in deficit. There is \$5M in the risk pool but the number of CBCs fighting over the risk pool dollars will be high. No one applying to the risk pool will get more than 85% of the request. We are asking for \$1.3M.

John reviewed the Risk Pool Application.

HHS Appropriations Committee met and they want to cut the budget by about \$1.1 to \$2.2 billion as part of an exercise toward making the next spending plan balanced. John met with both the House and Senate HHS representatives and John was told that the appropriations chair is going to expect anywhere from \$500-600 million less.

c) Legislative Priorities

John is scheduling local meetings with the delegation. Only the new legislator from The Villages is on the HHS Committee and we've scheduled a meeting with him.



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## III. Operations Report

Shalonda McHenry-Sims

- a) Out of Homecare report  
John gave an update in Shalonda's absence.
- b) Prevention report  
John reported that the Healthy Start contracts that we are taking over were losing money. Our social services model has been a tremendous success.
- c) Independent Living report  
Nothing to report.

## IV. Financial Report

Bobby James

- a) Finance Committee Report  
John Aitken provided a report on the financial statements. The out of home payments is driving our deficit and is \$1.25 million over budget. Without the carryforward next year and with the current deficit, we will be at about a \$3.3 million deficit next year and we will be looking at some very deep cuts.

Bobby James reported that we have scheduled some insurance vendors for interview at our next month's session. We are looking forward to bringing this to some closure next month and get it to the board for approval.

## V. Committees

Audit Committee  
Nothing to report.

G. Burry

Board Development Committee  
Nothing to report.

B. Schatt

Community Development Committee

K. Sheilley

Kevin reported that each board member has been provided an envelope with tickets to be sold by each board member (4 each). We are also asking you to buy 2 tickets. If you cannot attend, you can try and sell them. Kevin is looking for sponsorships and what they really need is for board members to help secure prizes. If we can get things donated or in-kind, that is a great way for you to assist. Kevin also distributed information on the pinwheel gardens. It is a great way to raise awareness. \$50 for a sponsorship for a garden. It will take place in April. We are holding an Open House and ribbon cutting for this facility on February 22, 2017 from 1pm to 4pm. They are asking for items for the Resource Center. Please share with your friends.

Executive Committee  
No meeting.

J. Dawsy



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## VI. Media Clips

Provided in advance. John reported that he's been working with a reporter with the Leesburg Daily Commercial. He's not sure what direction she will take the story.

## VII. Unfinished Business / New Business

None.

Meeting adjourned at 2:50 pm



# Board of Directors Meeting

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**Date:** November 17, 2016  
**Board Chair:** Stephen Spivey, Vice Chairman  
**Location:** Kids Central– Boardroom  
**Present:** Stephen Spivey, Rebecca Schatt, Bobby James, Mike Jordan, Cyrus Robinson, John Cooper, Matthew Ostrander, Kevin Sheilley, Gail Burry, John Aitken, Shalonda McHenry-Sims, Barbara Myshrall (minutes)  
**Board Members Not Present:** Rodney Rocker, Marshall Schaap, Sheriff Jeff Dawsy, Marisa Thames  
**Guests:** John Pridham, DCF  
**Quorum:** Yes  
**Call to order:** 1:40 pm

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## **I. Welcome and Introductions**

Chairman's Remarks

Stephen Spivey

Steve welcomed the board.

a) Approval of Board Minutes from July

The minutes were reviewed and Bobby James made a motion to approve the minutes as submitted. Motion seconded by Gail Burry, all in favor and unanimously approved.

b) Board resignation

Steve reported that Steve's church is taking off and his time is too limited to give appropriate time to the board. Barbara will prepare a letter for Jeff's signature thanking him for his service.

c) Purvis Gray auditors

Gail introduced Allison and Tim from Purvis Gray to provide the audit report. Tim let Allison provide an overview of the audit of our financials and 401k plan. Allison reported that we have a clean opinion with the highest results that can be attained. There is nothing that needs to be brought to the attention of the board.

The Audit Committee recommends the audit report to accept as submitted, seconded by Cyrus Robinson, all in favor and unanimously approved.

Steve Spivey announced that we need to recognize John Aitken and his department for the outstanding performance and clean audit results.

## **II. President's Report**

John Cooper

d) Performance

John reported on the performance and reviewed some of the individual measures.

e) Budget Projection

John reported on the budget outlook.

f) Legislative Priorities / Meeting with Secretary

John reported on the meetings with the Secretary and the legislative priorities.

- FY 16/17 CBC Funding Allocation

John discussed the status of CBC funding.



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g) DJ Case Summary

John reported on the case of DJ, a child who is currently in our care. There are disagreements about whether this child can stay in extended foster care, services for which he does not qualify.

h) FCC CBC Adequacy Model

John gave a report on the CBC adequacy model.

i) Relocation Update

John gave an update on the relocation.

### III. Operations Report

Shalonda McHenry-Sims

d) Out of Homecare report

Shalonda reported that today is National Adoption Day and there are events in the counties to promote adoption. Gold designed a flyer/poster that advertises some of our kids. On December 16, Judge Robbins will be having the Home for the Holidays event with 16 adoption scheduled. Tom said we have 25 total kids but so far 16 are cleared.

She reported that we have 38 new homes and a lot of families in the pipeline. Our recruitment is not slowing down at all.

e) Prevention report

Shalonda reported that Frontier Church is providing turkeys for our families and youth.

f) Independent Living report

Nothing to report.

### IV. Financial Report

Bobby James

b) Finance Committee Report

Bobby James reported that the Committee established a group that will be evaluating our insurance. The purpose is to take a look at the process and let staff bring to us a group of prospects. We will then take a look after the prospects are vetted.

Bobby asked John Aitken to provide a report on the financial statements for September. He stated that our cash balance is a little bit lower than the previous year and we will see that throughout the year. We started the year with less money and we're using the money we receive from DCF faster. John reported that direct expenses at Kids Central are very close to budget. Our subcontracted services are running under budget. We ratcheted that budget down from the past couple years and they are even running below that decreased budget. John believes we will see that utilization increase. John Cooper reported we are expecting a \$1.5-2.0 deficit. In order to balance the budget it would require draconian cuts to our budget. Finance Committee recommended to look at opportunities to bring that number down. Our options to bring that number down is limited. The risk pool is not going to help us since there are 14 CBCs in need this year.





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John reported that minutes that were omitted from the previous packet have been included in this packet for approval. A motion was made by the Finance Committee to accept the minutes as submitted, seconded by Matt Ostrander, all in favor and unanimously approved.

John Aitken reported that the Finance Committee reviewed all of the balanced scorecards for Kids Central and the case management agencies. They were provided in advance. The case management balanced scorecards are all the same although targets are a little difference due to the baselines. Steve reported that the committee spent a lot of time on this. The Finance Committee recommends to the board to accept the scorecards as submitted, seconded by Matt, all in favor and unanimously approved.

## V. Committees

### Audit Committee

G. Burry

The audit was reported at the beginning of the meeting.

### Board Development Committee

B. Schatt

Nothing to report.

### Community Development Committee

K. Sheilley

Nothing to report.

### Executive Committee

J. Dawsy

John Cooper provided a brief report regarding the list of changes in the legislature.

Steve also reported on the connections with Kurt and Natalie Kelly and some of the legislators in place.

## VI. Media Clips

Provided in advance. John reported that the Star Banner reported on the lack of funding and the reporter didn't quite understand the issue.

## VII. Unfinished Business / New Business

None.

Motion to adjourn at 2:55 pm made by Gail and seconded by Kevin, all in favor and unanimously approved.



# Changes approved at March 23, 2107 board meeting

## ARTICLE II: OFFICES

- 2.1. **Principal Office.** The principal office of the Corporation shall be ~~1601 W Gulf Atlantic Hwy~~901 Industrial Drive, Wildwood, Florida 34785.
- 2.2. **Other Offices.** The Corporation may have such other offices within or without the State of Florida as the Board of Directors may, from time to time, determine.
- 2.3. **Registered Office and Registered Agent.** The registered office will be at ~~1601 W Gulf Atlantic Hwy~~901 Industrial Drive, Wildwood, Florida 34785, and the registered agent is Thomas Ranew, In-House Attorney for Kids Central. The registered office, registered agent, or the address thereof, may be changed from time to time by the Board of Directors as provided by law.

## ARTICLE V: BOARD OF DIRECTORS

- 5.8. **Terms.** The term for each Director shall be three (3) years, with Directors' respective terms to be staggered based upon the date each Director is elected. Any Director may be reappointed for four (4) additional terms.

## ARTICLE VII: OFFICERS AND AGENTS

### 7.1. Board Officers.

7.1.1. The Board of Directors may elect the following officers:

- a. A Chairman of the Board who shall serve as the Chairman of the Board and conduct Board meeting;
- b. A Vice Chairman of the Board who shall serve as the Chairman in the absence of the Chairman;
- c. A Treasurer of the Board who shall provide reports of, and recommendations concerning, the financial affairs of the Corporation to the Board, and chair the Corporation's Finance Committee; and
- d. A Secretary of the Board who shall arrange for the recording of the minutes of the meetings of the Board, and who shall serve as the Secretary of the Corporation.

7.1.2. Persons elected to the foregoing positions shall be at least eighteen (18) years of age. The Board Chairman shall serve for a term of two (2) years and the remaining officers and shall serve for the term of one (1) year with the option. ~~These officers may be elected of being elected~~ to the same office for a second one (1) year term. Following this second term, they must vacate the office for a period of at least two (2) years.

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# PRESIDENT'S REPORT



# Board of Directors Meeting

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Kids Central, Inc.



Kids Central, Inc.

February, 2017

> 3rd Qtr. | 4th Qtr. | 2016/17 | 1st Qtr. | 2nd Qtr. | < 12 mo. Trend | This FY 2016/17  
Feb-16 | Mar-16 | Apr-16 | May-16 | Jun-16 | Jul-16 | Aug-16 | Sep-16 | Oct-16 | Nov-16 | Dec-16 | Jan-17 | Feb-17 | Δ

## FY 2014/15 CBC Scorecard Measures

Months between quarters are calculated by "sliding" quarterly report periods forward monthly.

CBC01: Rate of abuse or neglect per 100,000 days in foster care	65 per 568,938												Avg. Qtr.
8.5 8.85 ▼ 8.6 9.5 9.87 10.54 11.31 12.83 12.56 12.89 12.75 13.6 12.99 12.11 11.42 ▼													12.94
CBC02: % of children not abused or neglected while receiving in-home services	982 of 1,010												Avg. Qtr.
95 92.9 ▲ 97.3 97.2 97.5 95.1 94.7 94.2 95.8 97.1 97.4 97.9 97.2 97 97.2 ▲													97.1
CBC03: % of children with no verified maltreatment within 6 months of termination of dependency supervision	242 of 253												Avg. Qtr.
95 92.9 ▲ 96.3 96.2 96.3 94.3 94 90.6 93.7 91.3 95.4 93.8 95.7 96 95.6 ►													93.4
CBC04: Children under supervision who are seen every thirty 30 days	59,590 per 59,688												Avg.
99.5 98.9 ▲ 99.8 99.7 99.7 99.7 99.8 99.8 99.7 99.8 99.7 99.8 99.6 99.5 99.8 ▲													99.72
CBC05: % of children exiting foster care to a permanent home within 12 months of entering care	126 of 301												Avg. Qtr.
40.5 36.3 ▲ 43.9 45.4 39.6 37.1 32.6 41.2 45.8 43.8 41.6 36.3 42 42.4 41.8 ►													43.05
CBC06: % of children exiting foster care to a permanent home in 12 months for children in foster care 12 to 23 months	142 of 326												Avg. Qtr.
43.6 39.2 ▲ 55 52.3 52.4 52 55 53.5 47.4 42 45 43.7 41.9 44.6 43.5 ▼													41.99
CBC07: % of children who do not re-enter foster care within 12 months of moving to a permanent home	110 of 123												Avg. Qtr.
91.7 90.8 ▲ 95.9 93.8 87.5 88.8 83.7 86 85.2 92.8 92.1 87.2 87.6 88.6 89.4 ▲													90.05
CBC08: Placement moves per 1,000 days in foster care	830 per 201,715												Avg. Qtr.
4.12 4.54 ▼ 3.52 3.42 3.39 3.41 3.67 3.58 3.82 4.17 4.16 4.32 4.4 4.27 4.11 ▼													4.29
CBC09: % of children in foster care who have received medical services in the last 12 months	1,479 of 1,525												Avg.
95 89.9 ▲ 95.5 93.1 91.7 91.8 92.6 92.8 95.3 95.6 96.6 96.7 96.9 97 96.9 ►													96
CBC10: % of children in foster care who have received dental services in the last 7 months	942 of 1,029												Avg.
95 89.9 ▲ 93.4 91.5 87.9 88 90.2 89.4 89.1 93 93.9 94.1 93.5 92.4 91.5 ▼													92.2
CBC11: % of young adults aged out of foster care completed/enrolled in secondary/vocational/adult education/training	44 of 50												Avg. Qtr.
80 69.9 ▲ 89.7 90.9 92.8 93.1 92.5 95.3 93.1 88.6 89.1 89.5 87.5 83.3 88 ▲													88
CBC12: % of sibling groups where all siblings are placed together	278 of 395												Avg.
65 60 ▲ 75 74 74.4 74 74.6 74 74.4 73.7 72.9 72.7 73.1 71.8 70.3 ►													72.9

## FY 2014/15 DCF Contract Measures

Fiscal Year reported as average of months (Avg.), Quarters (Avg. Qtr.) or Fiscal Year to Date (FYTD).

FS106a: % of children served in foster care who are not maltreated by their out-of-home caregiver	1,981 of 1,981												Avg. Qtr.
99.68 99.4 ▲ 99.62 99.63 99.54 99.71 99.67 99.62 99.52 99.52 99.69 99.68 99.73 99.89 100 ▲													99.63

## Additional Measures

Measure is "grayed-out" when Data Not Available or Measure Not Applicable for Agency/Entity/Unit.

CBC3i: % of children not neglected or abused within 6 months after in-home services	205 of 217												Avg. Qtr.
95 ▲ 95.9 96.2 96.6 94.2 94.6 90.9 93.7 90.7 94.8 94.7 96 96.8 94.4 ▼													93.3
CBC3o: % of children not neglected or abused within 6 months after leaving foster care	241 of 249												Avg. Qtr.
95 ▲ 98.4 98.4 97.6 98.1 96.7 96.8 97.4 97.5 98.7 97.1 97.2 95.4 96.7 ▲													97.3
% of children in foster care who are in a family setting	1,362 of 1,508												Avg.
95 ▲ 92.6 91.7 91.3 91.5 91.1 90.5 90.1 89.6 89.2 89.7 90.4 90.3 90.2 ►													90
% of children in foster care who are up to date on their immunizations	1,547 of 1,547												Avg.
98 ▲ 99.5 99 98.8 98.4 99.1 98.9 98.8 98.8 99 99.3 99.1 99.6 99.6 ►													100
% of required Mother Contacts within 30 days for Children Out-of-Home Care w/ Goal Reunification	586 of 824												Avg.
75 60 ▲ 65.6 60.1 61.2 63.7 64.2 61.9 69 67.9 70.3 67.9 65 74 71.1 ▼													68.4
% of required Father Contacts within 30 days for Children Out-of-Home Care w/ Goal Reunification	324 of 665												Avg.
65 40 ▲ 45.3 41.4 43 39.5 41 38.5 42.8 46.9 45.1 47.1 41.4 50.5 48.7 ▼													45.2
% of siblings where all siblings in sibling group are placed together	693 of 1,030												Avg.
75 ▲ 72.4 71.4 71.3 71.2 71.7 70.4 71 70.1 68.9 68.6 68.9 68.3 67.2 ▼													69.2
CBC3f: % of children not neglected or abused within 6 months after Family Support Services	374 of 402												Avg. Qtr.
95 ▲ 92.7 89.3 92.3 94.1 96.1 96.7 98.1 96.7 94.5 94.9 95.3 94.5 93.6 ▼													95.9

Source: Multiple DCF specified reports as obtained from FSN or provided by DCF. See Notes for details.

Stan Baran - Data Analyst - Kids Central, Inc.

2/28/17



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# OPERATIONS REPORT



# Board of Directors Meeting

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# Out of Home Care Update Independent Living Update Prevention Diversion Update



# Board of Directors Meeting

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# FINANCIAL REPORT



# Board of Directors Meeting

March 23, 2017 1:30 pm  
Wildwood Boardroom

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## Finance Committee Report

**Date:** Thursday, February 16, 2017  
**Time:** 5:30 pm – 6:00 pm  
**Location:** Kids Central Office  
**Chairperson:** Bobby James

### Agenda

1. Attendees:  
Committee Members - Bobby James, Matthew Ostrander, Stephen Spivey  
Kid Central Employees – John Cooper; CEO, John Aitken; CFO
2. October Report – The Committee reviewed the report from its 10/20/16 meeting. S Spivey entered a motion to accept the report. M Ostrander seconded the motion which then passed unanimously.
3. January Financial Statements – The cash balance as of 1/31/17 was \$4,385,615. Current assets totaled \$10,134,995 and current liabilities totaled \$9,332,441. Net assets totaled \$1,937,719. Fiscal year-to-date revenues totaled \$31,529,957 as of 1/31/17 which was \$1,220,916 above budget and expenses totaled \$31,509,198 which was \$929,605 above budget. Year-to-date management and general expenses totaled \$1,471,790 which was 4.67% of total expenses.

M Ostrander entered a motion to accept the January financial statements. S Spivey seconded the motion which then passed unanimously.

4. Revised Budget - The Committee reviewed an amended budget and narrative prepared by management. The amended budget includes \$52,762,168 in revenues, \$54,385,860 in expenses and results in a projected deficit of \$1,623,692 and a projected DCF contract deficit of \$1,162,122. J Aitken explained the amended budget incorporated actual results through 1/31/17 with updated projections for the remaining months of the fiscal year. He noted the largest changes to the current budget included increasing Out of Home Payments by \$2,460,646 and decreasing Case Management and Contracted Services by a combined \$660,988.

J Cooper reported some additional DCF funding might become available through the risk pool application or back-of-the-bill amendments, but the amended budget presented the best information currently available. B James inquired how Kids Central would continue to pay its bills if all the contract funds are exhausted. J Cooper replied without additional funds some of the advanced funds DCF provides at the start of the next fiscal year would have to be used to pay a portion of June's expenses. He explained borrowing funds from the next fiscal year would prevent Kids Central from running out of cash now, but only push the problem into the future. Kids Central needs additional funding to serve the increased number of children in care and a sustained trend of fewer child removals in order to eliminate the budget deficit.





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S Spivey entered a motion to make a recommendation that the Board approve the amended budget. M Ostrander seconded the motion which then passed unanimously.

5. 2017 Healthy Start Balanced Scorecard – The Committee reviewed management’s proposed Healthy Start Balanced Scorecard for fiscal year 2017. J Cooper summarized the objective and target for each of the 6 measures and explained how they aligned with Kids Central’s strategic priorities. He noted a separate scorecard was developed for this program because it is not funded by the DCF contract. S Spivey entered a motion to have the Finance Committee make a recommendation to the board of directors to approve the Healthy Start 2017 Balanced Scorecard. M Ostrander seconded the motion which then passed unanimously.
6. Open Discussion – J Aitken reported he would contact Purvis Gray & Co. to inquire on the status of the IRS form 990.
7. Adjourn – 6:10 pm



# Board of Directors Meeting

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Wildwood Boardroom

Kids Central Inc.  
Statement of Financial Position  
As of February 28, 2017

	Fiscal 2017	Fiscal 2016
<b>Assets</b>		
<b>Current Assets</b>		
Cash and Cash Equivalents:	\$5,634,707	\$7,025,086
Accounts Receivables	5,392,551	5,438,853
Prepaid Expenses	187,420	146,559
<b>Total Current Assets</b>	<b>11,214,678</b>	<b>12,610,498</b>
<b>Other Assets</b>		
Investment in CBC IH, LLC	182,678	76,793
Interest in CBC Casualty Insurance, LLC	50,000	0
Interfund Transfer	12,000	0
<b>Non-Current Assets</b>		
Property and Equipment Temporarily Restricted for Federal and State Programs, Net of Accumulated Depreciation	857,171	1,349,846
<b>Total Assets</b>	<b>\$12,316,527</b>	<b>\$14,037,137</b>
<b>Liabilities and Net Assets</b>		
<b>Current Liabilities</b>		
Accounts Payable - Operating	3,848,857	2,508,049
Accrued Payroll and Related Expenses	1,518,521	1,448,504
Deferred Revenue	4,860,511	7,962,196
Master Trust Liability	198,033	175,052
<b>Total Current Liabilities</b>	<b>10,425,922</b>	<b>12,093,801</b>
<b>Long Term Liabilities</b>		
<b>Total Liabilities</b>	<b>10,425,922</b>	<b>12,093,801</b>
<b>Net Assets</b>		
Unrestricted:		
Undesignated Net Assets	682,712	639,388
Temporarily Restricted, Property and Equipment	1,207,893	1,303,948
<b>Total Net Assets</b>	<b>1,890,605</b>	<b>1,943,336</b>
<b>Total Liabilities and Net Assets</b>	<b>\$12,316,527</b>	<b>\$14,037,137</b>

UNAUDITED DRAFT FOR INTERNAL USE ONLY



# Board of Directors Meeting

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Kids Central Inc.  
Statement of Activities - Income Statement  
For the Eight Months Ending February 28, 2017

	FY 2017	FY 2017 Budget	Variance	Variance %	FY 2016	Change
<b>Revenues</b>						
Department of Children and Families	\$32,526,630	\$32,480,289	\$46,341	0.14%	\$29,165,868	\$3,360,762
Prior Year Carry Forward Revenue	1,611,313	1,667,908	(56,595)	(3.39%)	1,737,222	(125,909)
Grant Revenue	297,995	266,554	31,441	11.80%	170,962	127,033
Contracted Services Revenue	1,289,142	1,301,707	(12,565)	(0.97%)	892,317	396,825
Contributions, Interest Income, & Other Revenues	55,620	52,374	3,246	6.20%	71,334	(15,714)
<b>Total Revenues</b>	<b>\$35,780,700</b>	<b>\$35,768,832</b>	<b>\$11,868</b>	<b>0.03%</b>	<b>\$32,037,703</b>	<b>\$3,742,997</b>
<b>Expenses</b>						
Kids Central Program & Administrative Expenses						
Salaries, Benefits & Other Employee Expenses	5,803,820	5,774,809	(29,011)	(0.50%)	5,814,023	10,203
Occupancy, Utilities, & Telephones	701,443	708,847	7,404	1.04%	634,239	(67,204)
Supplies & Postage	52,249	57,605	5,356	9.30%	67,132	14,883
Professional Services & Consultants	567,329	596,517	29,188	4.89%	575,254	7,925
Insurance	221,276	221,374	98	0.04%	185,165	(36,111)
Office Furniture, Equipment & Software	112,798	128,220	15,422	12.03%	100,051	(12,747)
Depreciation & Amortization Expense	337,047	337,545	498	0.15%	407,790	70,743
Other Lead Agency Expenses	129,390	126,172	(3,218)	(2.55%)	91,154	(38,236)
<b>Total Kids Central Expenses</b>	<b>\$7,925,352</b>	<b>\$7,951,089</b>	<b>\$25,737</b>	<b>0.32%</b>	<b>\$7,874,808</b>	<b>(\$50,544)</b>
Contracted Program Expenses						
Case Management	11,071,117	11,032,373	(38,744)	(0.35%)	10,914,177	(156,940)
Contracted Services	2,981,287	2,984,044	2,757	0.09%	2,773,307	(207,980)
<b>Total Contracted Program Expenses</b>	<b>\$14,052,404</b>	<b>\$14,016,417</b>	<b>(\$35,987)</b>	<b>(0.26%)</b>	<b>\$13,687,484</b>	<b>(\$364,920)</b>
Child Care Program Expenses						
Adoption	5,335,507	5,349,409	13,902	0.26%	5,136,650	(198,857)
Independent Living Program	496,546	502,695	6,149	1.22%	545,120	48,574
Client Assistance/ Flex Funds	30,372	38,393	8,021	20.89%	34,870	4,498
Out of Home Payments	7,597,007	7,572,206	(24,801)	(0.33%)	4,937,516	(2,659,491)
Other Program Expenses	369,870	394,909	25,039	6.34%	242,745	(127,125)
<b>Total Child Care Program Expenses</b>	<b>\$13,829,302</b>	<b>\$13,857,611</b>	<b>\$28,309</b>	<b>0.20%</b>	<b>\$10,896,901</b>	<b>(\$2,932,401)</b>
<b>Total Expenses</b>	<b>\$35,807,058</b>	<b>\$35,825,117</b>	<b>\$18,059</b>	<b>0.05%</b>	<b>\$32,459,193</b>	<b>(\$3,347,865)</b>
Change in Net Assets	(26,358)	(56,285)	29,927		(421,490)	395,132
Beginning Net Assets	1,916,961	1,916,961	0		2,364,826	(447,865)
<b>Ending Net Assets</b>	<b>\$1,890,603</b>	<b>\$1,860,676</b>	<b>\$29,927</b>		<b>\$1,943,336</b>	<b>(\$52,733)</b>
Capital Asset Additions	11,739	6,911	(4,828)		79,352	67,612

UNAUDITED DRAFT FOR INTERNAL USE ONLY



# Board of Directors Meeting

March 23, 2017 1:30 pm  
Wildwood Boardroom

Kids Central Inc.												
Functional Expense Statement												
For the Eight Months Ending February 28, 2017												
UNAUDITED DRAFT FOR INTERNAL USE ONLY												
<b>Program Expenses</b>												
Description	Foster Care	Residential Group Care & Emergency Shelter	Adoption	Case Management	Recruitment & Licensing	Independent Living	Diversion & Prevention	Other Grants	Fundraising	Program Total	Management & General	GRAND TOTAL
Salaries			\$129,415	\$1,737,246	\$428,766	\$258,277	\$404,909	\$622,514	\$304	\$3,581,431	\$1,042,412	\$4,623,843
Benefits			30,001	389,099	110,954	51,903	96,427	151,266	34	829,684	1,051,127	1,880,811
<b>Total Salaries &amp; Benefits</b>	<b>\$0</b>	<b>\$0</b>	<b>\$159,416</b>	<b>\$2,126,345</b>	<b>\$539,720</b>	<b>\$310,180</b>	<b>\$501,336</b>	<b>\$773,780</b>	<b>\$338</b>	<b>\$4,411,115</b>	<b>\$1,263,855</b>	<b>\$5,674,970</b>
Out of Home Care Payments	3,325,139	4,288,523	5,335,387	320		495,308	3,361			13,428,038		13,428,038
Contracted Services	1,029	56,059	544,098				2,596,450			14,143,192		14,143,192
Client Assistance/ Flex Funds				10,843,249			30,372			30,372		30,372
Staff Recruitment												
Training				2,203	1,085	525	243	7,365		11,421	1,309	12,730
Travel				231	20,986	8,769	9,620	44,646		110,980	7,497	118,477
Occupancy & Utilities				9,447	118,953	30,955	31,697	56,820	14	267,669	68,911	336,580
Telephone & Data Lines	100		7,912	215,074	28,354	16,356	20,453	33,922	8	320,179	44,685	364,864
Supplies				396	7,312	1,673	1,688	7,642	2,467	14,088	22,498	46,586
Postage	556		7,051	1,051	1,678	1,466	897	2,603		13,872	3,604	17,476
Professional Fees			6,448	120,560	8,876	5,325	53,167	42,530		236,910	53,361	290,271
Consultants				53,554	31,244	35,100	82,975	27,118		202,873	68,184	271,057
Insurance	25,687		6,904	75,545	23,004	14,383	11,134	10,436	12	183,767	37,508	221,275
Minor Equipment & Maint.			1,226	1,247	25,976	2,656	16,741	1,410		61,335	38,649	100,984
Other Expenses	69,695		15,203	102,091	4,278	1,285	148,138	1,410		358,264	48,787	407,051
<b>Total Other Expenses</b>	<b>\$3,421,630</b>	<b>\$4,325,808</b>	<b>\$5,927,829</b>	<b>\$11,598,616</b>	<b>\$709,089</b>	<b>\$688,446</b>	<b>\$2,958,987</b>	<b>\$419,774</b>	<b>\$2,507</b>	<b>\$29,392,560</b>	<b>\$402,080</b>	<b>\$29,795,040</b>
<b>Total Expenses Before Depreciation</b>	<b>\$3,421,630</b>	<b>\$4,325,808</b>	<b>\$6,087,245</b>	<b>\$13,724,961</b>	<b>\$709,089</b>	<b>\$678,626</b>	<b>\$3,460,317</b>	<b>\$1,193,554</b>	<b>\$2,945</b>	<b>\$33,804,075</b>	<b>\$1,665,935</b>	<b>\$35,470,010</b>
Depreciation & Amortization			22,403	254,912	6,039	3,852	13,479	11,632	2	311,319	25,728	337,047
<b>TOTAL EXPENSES</b>	<b>\$3,421,630</b>	<b>\$4,325,808</b>	<b>\$6,109,648</b>	<b>\$13,979,873</b>	<b>\$714,128</b>	<b>\$682,478</b>	<b>\$3,473,796</b>	<b>\$1,205,186</b>	<b>\$2,947</b>	<b>\$34,115,394</b>	<b>\$1,691,663</b>	<b>\$35,807,057</b>
% of Total	9.56%	12.08%	17.06%	39.04%	1.99%	2.46%	9.70%	3.37%	0.01%	95.28%	4.72%	100.00%



# Board of Directors Meeting

March 23, 2017 1:30 pm  
Wildwood Boardroom

Kids Central, Inc.				
Amended Operating Budget				
For the Fiscal Year July 1, 2016 - June 30, 2017				
		Amended FY 2017	FY 2017	
		Budget	Budget	Variance
<b>Revenues</b>				
Department of Children and Families		\$ 48,211,526	\$ 48,365,193	\$ (153,667)
Prior Year Carry Forward Revenue		2,084,355	1,784,323	300,032
Grant Revenue		420,825	404,057	16,768
Contracted Services Revenue		1,939,438	1,570,136	369,302
Contributions, Interest Income, & Other Revenues		106,025	114,895	(8,870)
<b>Total Revenues</b>		<b>\$ 52,762,168</b>	<b>\$ 52,238,604</b>	<b>\$ 523,565</b>
<b>Expenses</b>				
<b>Kid Central Program &amp; Administrative Expenses</b>				
Salaries, Benefits & Other Employee Expenses		8,931,406	8,915,261	(16,145)
Occupancy, Utilities, & Telephones		1,044,266	1,011,829	(32,437)
Supplies & Postage		106,436	109,653	3,217
Professional Services & Consultants		962,343	1,006,103	43,760
Insurance		337,785	341,930	4,145
Office Furniture, Equipment & Software		228,812	244,470	15,658
Depreciation & Amortization Expense		487,215	487,786	570
Other Lead Agency Expenses		189,075	193,985	4,910
<b>Total Kids Central Expenses</b>		<b>\$ 12,287,339</b>	<b>\$ 12,311,018</b>	<b>\$ 23,679</b>
<b>Contracted Program Expenses</b>				
Case Management		16,490,314	16,960,222	469,908
Contracted Services		4,577,746	4,768,826	191,080
<b>Total Contracted Program Expenses</b>		<b>\$ 21,068,060</b>	<b>\$ 21,729,048</b>	<b>\$ 660,988</b>
<b>Child Care Program Expenses</b>				
Adoption		8,121,619	8,274,206	152,587
Independent Living Program		758,833	807,405	48,572
Client Assistance/ Flex Funds		66,000	48,000	(18,000)
Out of Home Payments		11,463,578	9,002,932	(2,460,646)
Other Program Expenses		620,432	497,727	(122,705)
<b>Total Child Care Program Expenses</b>		<b>\$ 21,030,462</b>	<b>\$ 18,630,270</b>	<b>\$ (2,400,192)</b>
<b>Total Expenses</b>		<b>\$ 54,385,860</b>	<b>\$ 52,670,335</b>	<b>\$ (1,715,525)</b>
<b>Change in Net Assets</b>		<b>\$ (1,623,692)</b>	<b>\$ (431,732)</b>	<b>\$ (1,191,960)</b>
Capital Asset Additions		30,000	50,000	20,000
<b>Change in Net Assets</b>		<b>(1,623,692)</b>		
Plus: Gain or Loss on Disposal		4,354		
Plus: Depreciation		487,215		
Less: Capital Asset Additions		(30,000)		
Less: Integrated Health & Donations Adjustment		(94,403)		
Projected DCF Contract Defecit 6/30/17		(1,256,525)		



# Board of Directors Meeting

March 23, 2017 1:30 pm  
Wildwood Boardroom

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## **Kids Central, Inc 2017 Amended Budget Narrative**

### **State and Federal Revenues**

Department of Children and Families - \$48,211,526

The budget assumption is that we will earn \$48,211,526 out of our contract amount of \$48,365,193.  
\$153,667 of maintenance adoption subsidy funding will not be used and will have to be returned to DCF.

Prior Year Carry Forward Revenue - \$2,084,355

This is the amount of unused 2016 contract funding that rolled over into fiscal year 2017.

### **Other Revenues**

Grant Revenues - \$420,825

The budget amount is based on the following grants:

Elder Options (July 2016 to June 2017)	16,289
Foster Intelligent Recruitment Project (July 2016 to June 2017)	259,276
Prevention Grant (July 2016 to June 2017)	135,378
Equine Activity (August 2016 to June 2017)	9,882

Contracted Services Revenues - \$1,939,438

Medicaid Administration	379,472
Healthy Start - Lake	498,789
Healthy Start - Alachua	850,141
Healthy Start - Hernando	211,036

Contributions, Interest Income & Other Revenues - \$106,025

The budget amount is comprised largely of gross revenues from Kids Central's casino night plus other cash donations and the interest earned on the balance in the donations bank account.

**Total Revenues - \$52,762,168**



# Board of Directors Meeting

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## **Kids Central Program & Administrative Expenses**

### **Salaries, Benefits & Other Employee Expenses - \$8,931,406**

The budget amount includes the salaries, benefits, and employer payroll tax expenses for all Kids Central employees plus other employee related expenses such as payroll processing, employee travel, and employee training. The major categories in this budget line item are:

Salaries - \$7,023,524 includes all salaried and hourly compensation, Balanced Scorecard bonus, and estimated overtime. The budget amount is based on current salaries for 135 positions in the table of organization and assumes a 5% vacancy rate during the year.

Benefits - \$1,568,834 includes the employer's cost of group health, life, long-term disability, 401(k) match, Social Security and Medicare tax match, unemployment tax, and workers' compensation. Budgeted benefits expense is 22.3% of budgeted salaries expense.

Other Employee Expenses - \$339,048 includes the cost of reimbursing employees for mileage and other business travel expenses, employee trainings, conference fees, employee recruitment advertising, and payroll processing.

### **Occupancy, Utilities, & Telephone - \$1,044,266**

Occupancy - \$467,548 includes rent for corporate and Healthy Start offices as well as, moving, housekeeping, a/c maintenance, and facility security.

Utilities - \$20,760 includes electric and water charges for corporate and Healthy Start offices.

Telephone - \$30,310 for corporate land lines, \$48,633 for corporate cellular phones, and \$476,165 for internet connectivity and data lines for corporate, case management, and adoptions.

### **Supplies and Postage - \$106,436**

Includes \$79,190 for office supplies and \$27,246 for postage.

### **Professional Services & Consultants - \$962,343**

Professional Services - \$456,753 includes payments for legal and audit services, management services for the computer and telephone networks, website, dashboard and data systems design, records archiving, lobbyist services, and transcription services.

Consultants - \$505,590 includes payments to consultants working on projects such as targeted foster parent recruitment, program evaluations, strategic planning, trainings for best practice interventions, and marketing.

### **Insurance - \$337,785**

The budget amount includes the premiums for general and professional liability, sexual abuse, directors and officers, hired and owned automobile, property, umbrella and deductible buy-back insurance.



# Board of Directors Meeting

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## Office Furniture, Equipment, & Software - \$228,812

The budget amount includes the maintenance costs for copiers, computer equipment, and software, as well as, equipment and furniture purchases for items less than \$1,000 each.

## Depreciation & Amortization Expense - \$487,215

This is a non-cash flow expense recognizing the cost of capitalized equipment and software over its useful life. The threshold for capitalizing equipment and software is \$1,000 purchase cost and at least a 3-year useful life.

## Other Lead Agency Expenses - \$189,075

This budget category includes Kids Central expenses that do not fit another expense category. The major items in this budget amount are:

Life Scan - finger printing	107,099
FCC membership fees	24,000
Child Welfare League	5,040
Sterling membership	2,500
Banking fees	17,292
Other	33,144

## **Total Kids Central Expenses - \$12,287,339**

## Contracted Program Expenses

### Case Management - \$16,490,314

The budget amount includes the cost of the Centers, Lifestream and YFA's case management contracts. A Balanced Scorecard incentive has been added to these contracts similar to Kids Central's design. The contracts total \$17,315,271 and the budget assumes 91% will be earned.

### Contracted Services - \$4,577,746

Budgeted contracted services include:

Family Connections	764,432
Intensive Reunification Program	261,410
Family Visitation	170,302
Devereux	1,938,049
Family Behavioral Therapy	780,951





# Board of Directors Meeting

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Safety Management	422,530
Children's Alliances	75,000
After School Programs	100,000
Other Programs	65,072
<b>Total Contracted Program Expenses - \$21,068,060</b>	

## Child Care Program Expenses

Adoption - \$8,121,619

This amount is for past adoption subsidies plus the estimated 170 adoptions that will be finalized this fiscal year.

Independent Living/Extended Foster Care - \$758,833

The stipends paid to Independent Living youth, transition assistance, life skills activities, and extended foster care board payments are included in this budget category.

Client Assistance/Flex Funds - \$66,000

The budgeted amount includes temporary assistance with living expenses to clients in the dependency system.

Out of Home Payments - \$11,463,578

The budget amount includes the costs for licensed care placements and clothing allowances and is based on the current caseload of children in licensed care.

Other Program Expenses - \$620,432

This budget category includes client specific expenses that do not fit another expense category. The major items in this budget amount are:

Psychological evaluations, drug testing, etc.	84,570
Non-contracted intensive in-home supports	304,451
Foster parent supports	157,811
Temporary assistance for Kinship clients	73,600

**Total Child Care Program Expenses - \$21,030,462**

**Total Expenses - \$54,385,860**



# Board of Directors Meeting

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## **Capital Asset Purchases - \$30,000**

The budget includes \$30,000 to replace capitalized equipment such as computers and software.

## **Projected Deficit 2018 - (\$1,162,122)**

The budgeted revenues and expenses allocated to the \$48,365,193 of DCF contract funding results in a DCF contract deficit of (\$1,162,122).



# Board of Directors Meeting

March 23, 2017 1:30 pm  
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## BALANCED SCORECARD FY 2016-2017

### CUSTOMER

#	Points	Lead	Objective	Measure	Target	Status	Projected Points	Update
1	15	Dina Martinez	Provide quality and easy accessible services for clients	Increase # of Child Birth Classes	10 Classes-15pt 7 Classes-13 pts 5 classes-10 pts	2 classes in Lake and 1 in Hernando		Last fiscal year, there were only 2 childbirth classes conducted in Healthy Start Programs due to the lengthy process of becoming certified to teach these classes. We have had a couple more staff certified and we need to provide more classes to clients.

### INTERNAL PROCESS

#	Points	Lead	Objective	Measure	Target	Status	Projected Points	Update
2	10	Kasey Brooks	Improve operational effectiveness of Healthy Start and MIECHV services	Survey clients receiving a minimum of 3 months of services with HS and MIECHV	10% returned surveys-10 pts 8% returned surveys-8 pts 5% returned surveys-6 pts			We served roughly 1300 clients last fiscal year. We had less than 5 satisfaction surveys returned. Next year we will begin working on approval rating and analyzing results.
3	15	Hannah Rios	Improve operational effectiveness of MIECHV services	% of children who receive a complete A9:113d screening during the program year	70%-15 pts 65%-10 pts			During 2014-2015, it was at 36%. This last fiscal year we went to 61%.
4	10	Jessica Weiss	Improve operational effectiveness of Healthy Start	The % of Healthy Start eligible participants referred to the program who consent to participation in Healthy Start at the time of Initial Contact will exceed 95%	95%-10 pts 90%- 5 pts	We are at 97.92 for all 3 counties?		Each county has a high number of pending referrals. We need to work on time frames of calling potential clients.

### EMPLOYEE LEARNING & GROWTH

#	Points	Lead	Objective	Measure	Target	Status	Projected Points	Update
5	10	Hannah Rios	Build organizational capacity	Each County will have the ability to offer required WRAP Services. Therefore, each office location will have designated staff obtain certification in needed WRAP services.	3 counties-10pts 2 counties-8 pts	Alachua and Hernando still need services		We are still lacking in certifications in each of the service area so we can provided all required WRAP services. Each County will have the ability to offer all required WRAP Services.

### FINANCIAL

#	Points	Lead	Objective	Measure	Target	Status	Projected Points	Update
6	15	Debra Wise	Improve service continuum by enhancing external resources	Increase green money and in-kind donations	\$3000-15 pts \$2500-13 pts \$2000-10 pts			Healthy Start has never had green money to meet unfunded needs of clients we serve. This year we would like work on increasing inkind and green money.

**Projected Points**

**0**



# Board of Directors Meeting

March 23, 2017 1:30 pm  
Wildwood Boardroom

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## **Committee Reports & Approved Meeting Minutes**

### **Audit Committee**

**No report.**

### **Community Development Committee**

**No report.**

### **Executive Committee Meeting**

**October minutes attached.**

### **Finance Committee Meeting**

**Contained in Finance section.**



# Board of Directors Meeting

March 23, 2017 1:30 pm  
Wildwood Boardroom

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**Kids Central, Inc.**  
**Executive Committee Meeting**  
**Thursday, October 20, 2016**  
**Board Room**

*MINUTES*

**Call to Order:** Meeting called to order at 1:35 pm

**Attendees:** Sheriff Jeff Dawsey John Cooper, John Aitken, Gail Burry, Bobby James, Stephen Spivey, Kevin Sheilley

**Absent:** Rodney Rocker, Becky Schatt

**Guests:** B. Myshrall (minutes)

Quorum present: **YES**

- Approval of Minutes

Previously supplied minutes from April were reviewed and Kevin Sheilley made a motion to approve, seconded by Gail Burry, all in favor and unanimously approved.

- DCF Scorecard/CMA Performance

John reported that there are a few more yellow measures than we would like to see. He reviewed the measures, answered committee member questions and gave explanations for some that warranted attention. The performance seems to have dipped a little bit.

- Budget Projection

We are forecasting a \$2M deficit. We can make some adjustments to bring it down to \$1.5M. We are only budgeting about 90% of our CMA contracts and aren't filling our open positions. Last month was the first month we spent over \$1M in out of home care. The good news is the last 2 months was the first 2 months that we had less than 100 kids coming into care. We were averaging about 65-70 and for the last 18 months we've been averaging 103. We saw the spike starting in June 2015 and we now have about 600 more kids in care than previous years.

John attributed the change to the new implementation of the new model. They have new leadership that seems to be doing a better job. There was a brief conversation regarding high-end placements.



# Board of Directors Meeting

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John reported that 14 CBCs are reporting a deficit. The state is going to experience about \$20M in deficits and there is only \$5M in the risk pool. John reviewed some of the options that will be available to us. They are projecting that a billion dollar deficit over the next 3 years. John doesn't see us getting a lot of new money, although the Secretary is asking for it.

- DCF Legislative Priorities/Meeting with Secretary

John reported that there was a meeting with the Secretary last week. In his budget he asked for \$14M for the CBCs. \$8M is replacing the non-recurring dollars with recurring money. He added \$4.2M for case management, and some additional money for foster parent increases and difficult teens and human trafficking. John said that the Secretary had warned that he wanted to re-introduce a funding allocation model. All he wants to do is re-introduce the funding model that was signed off on by everyone until Garcia and Hudson backed out at the last minute. The Secretary didn't spring anything new on us this year so we will have to support the same model as before and hit the legislature good and hard.

- DJ Case Summary

John talked about the child that came into care at 17 years and 10 months (about 4 months ago). An illegal alien that lived with a relative for 6 years. He is ambulatory but has significant disabilities. He is a young man trapped in a 2 year's old body. He wears a helmet and is prone to seizures. He came into care at 17 years and 10 months old. We ended up placing him at the Florida Institute of Neurological Rehabilitation. He is not eligible for Medicaid and the APD clients are funded out of the Medicaid waiver. He turned 18 two months ago. He did not qualify for extended foster care. It is to help young adults transition into adulthood. They have to choose extended foster care and have a goal of living independently. If you have a disability that limits participation you are still eligible. His disability prevents him from eligibility. You can discharge from extended foster care if they don't meet criteria. CLS will not file our discharge with the court. He qualifies for APD services and they are probably going to move him into an APD placement but they still want us to pay. John is not going to pay. We are paying \$865 a day. He has an attorney-ad-litem but he cannot make a decision for him. They just filed a motion to strike Tom Ranew's testimony because they want us to keep paying for him. There is no extended foster home that is designed to meet his needs. There is a wait list for kids to come into care. The only way to move off the wait list is by a crisis. He would take up half the budget for 100 kids in Independent Living just for one child.



# Board of Directors Meeting

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- FCC CBC Adequacy Model
  
- FY 16/17 CBC Funding Allocation
  
- Committee Reports

- Audit

Gail reported that we will be receiving the final report from our auditors. John Aitken said that we will have the report for the November board meeting. They are waiting on a final award notice from DCF.

- Community Development

No report. We received \$5K from Mojo's this week.

- Finance

Will be meeting following this meeting.

- Executive

- Board Development

We sent a packet of information to William Whitehead, III, and we have not heard back from him. He reached out and talked to Cyrus and they had a good conversation.

- Business Development

None.

- Legislative

Nothing to report.

2:45 pm - Motion to adjourn made by Kevin, seconded by Bobby, all in favor and unanimously approved.



# Board Terms and Slate of Officers

July 1, 2016 – June 30, 2017

Officers	
Chairperson	Jeffrey Dawsy
Vice Chairperson	Stephen Spivey
Chief Executive Officer	John Cooper
Secretary	Rodney Rocker, Sr.
Treasurer	Bobby James
Chief Financial Officer	John Aitken

Committee Chairs	
Community Development	Kevin Sheilley
Finance	Bobby James
Executive Committee	Sheriff Jeff Dawsy
Legislative Subcommittee	Stephen Spivey
Business Development Subcommittee	Stephen Spivey
Board Development Subcommittee	Becky Schatt

Board Member Terms		
Director	Expiration date of Term	Represent County
Gail Burry	June 30, 2017	Lake
Bobby James	June 30, 2017	Marion
Kevin Sheilley	June 30, 2017	Marion
Marshall Schaap	June 30, 2017	Marion
Director	Expiration date of Term	Represent County
Matt Ostrander	June 30, 2018	Lake
Marisa Thames	June 30, 2018	Marion
VACANT	June 30, 2018	
VACANT	June 30, 2018	
VACANT	June 30, 2018	
Director	Expiration date of Term	Represent County
Mike Jordan	June 30, 2019	Marion
Becky Schatt	June 30, 2019	Marion
Steve Spivey	June 30, 2019	Marion
Rodney Rocker, Sr.	June 30, 2019	Sumter
Captain Cyrus Robinson	June 30, 2019	Hernando
Jeffrey Dawsy	June 30, 2019	Citrus



# Board of Directors Meeting

March 23, 2017 1:30 pm  
Wildwood Boardroom

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## Media Clips



# Board of Directors Meeting

March 23, 2017 1:30 pm  
Wildwood Boardroom

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## News Media January 10<sup>th</sup> – March 19<sup>th</sup>

Stories with titles in **red** are about Kids Central.

### Tallahassee Democrat

January 10<sup>th</sup>

#### [Child advocates meet for Rally in Tally](#)

The Florida Coalition for Children Foundation is hosting two days of events in Tallahassee bringing together nearly 100 child welfare advocates as part of the Coalition's annual Rally in Tally. The event provides child welfare organization CEOs, the Department of Children and Families, community leaders, business leaders, elected officials and child advocates, youth in care and their foster families from throughout the state the opportunity to gather and discuss legislative priorities impacting children and families in Florida before the upcoming 2017 session. [Read More](#)

### News 4 Jax

January 11<sup>th</sup>

#### [Proposal would help foster kids get driver's licenses](#)

Two Republican lawmakers are seeking to make permanent a pilot program that helps foster children get driver's licenses and auto insurance. Rep. Jennifer Sullivan, R-Mount Dora, filed the House version of the proposal (HB 217) on Wednesday, about a month after Sen. Aaron Bean, R-Fernandina Beach, filed a similar measure (SB 60). [Read More](#)

### NBC 2

January 12<sup>th</sup>

#### [Number of children in foster care growing at alarming rate](#)

NBC2 Investigators discovered the number of children entering foster care in Southwest Florida is growing at an alarming rate. Even more disturbing is the age and condition of children entering the system. Currently, there are 2300 children in Southwest Florida in the foster care system. The number of teenagers and pre-teens remains high, and there's a desperate need for foster families who have the ability to help drug-addicted babies. [Read More](#)

### Lightning News

January 12<sup>th</sup>

#### [Gloria West-Lawson honored as Community Hero](#)

TAMPA BAY - The Tampa Bay Lightning honored Gloria West-Lawson as the 21st Lightning Community Hero of the 2016-17 season during the first period of tonight's game versus the Buffalo Sabres. West-Lawson, who received a \$50,000 donation from the Lightning Foundation and the Lightning Community Heroes program, will donate the money to Fostering Hope Florida, Inc. [Read More](#)

### Ocala Star Banner

January 8<sup>th</sup>

#### [Brad Rogers: Working Together](#)



# Board of Directors Meeting

March 23, 2017 1:30 pm  
Wildwood Boardroom

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Sometimes it takes somebody from outside the family to remind you that, all things considered, you're actually doing really well. You know, you're stressed, bills are piling up, kids are running you ragged, household repairs keep getting put off, work is, well, work.

Then along comes someone who's seen other families that have real problems and marvels at how well you're doing it all. It's good to hear.

Alice Sims came to Ocala on Wednesday to talk to the Marion County Children's Alliance. Sims is the assistant secretary for prevention and victim services at the Florida Department of Juvenile Justice. She was supposed to talk about "DJJ's Approach to Juvenile Crime." She spent about 3 minutes telling the 100 or so attending the monthly Children's Alliance luncheon that juvenile crime is down in Florida — 7 percent last year, 37 percent since 2010 — and that DJJ is working with local and faith-based groups to spearhead community-based prevention programs. It is working, she said.

But for most of her half-hour talk, Sims gushed over the Children's Alliance. She noted that the organization's slogan, simply, "Children First."

"I look out here and I see the passion, the commitment, the vision to help children and families," the former Florida State track star said. "You're doing it right here in Marion County. By coming together, each individual helps change the lives of children.

"What I'm most impressed about is city, county, state and private nonprofits are working together to make children's lives better. That's what we need. That's how you impact families."

For 17 years the Children's Alliance has been coming together the first Wednesday of every month at the Sheriff's Office. And for all of those 17 years, the organization — actually the 65 community-based agencies and organizations that make up the Children's Alliance — having been steadily building a coalition of children and family advocates and creating programs to ease the daily battles too many of them face here in Marion County.

Today, the Children's Alliance, through its member organizations that range from the school system and Kids Central to the Early Learning Coalition and day care operators, is providing help with nutrition, strengthening families, absent fathers, stopping domestic violence and drug abuse, among others. It is a true collaborative effort and one Sims says is unique around the state.

After her glowing remarks, I asked Sims if the Children's Alliance is really that unique. She didn't hesitate, telling me she travels all 67 counties in Florida and has never seen such an organization so united and so strategically focused on children's issues, and on a shoestring budget to boot. "Turf is a funny thing," she said. "Too often it's impossible to bring similar groups together because they are so worried about their turf."

But when they do, as they have here in our community, "You are part of the solution," Sims said. "You are part of the puzzle ... We as a community, we as a network, have to do exactly what you're doing."



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Sims' words deserve heeding. When you can bring 65 groups together in common cause, and sustain it for 17 years, it is a remarkable thing that produces remarkable, life-changing results.

Yet, for all of its accomplishments and successes through the works of its members, the Children's Alliance still faces the reality of numbers. One-third of our children live in poverty, half come from single-parent households, one in 10 have no health care coverage, and half or more struggle in school. And that's for starters. Yes, there is always a lot of work and need.

But for now, it is nice to hear an objective outside perspective about how the family is doing. Sims summed it up best, saying, "You know what it all comes down to? It comes down to working together." And that is quite possibly the biggest success of Mike Jordan and his staff at the Children's Alliance — they have managed to get dozens of local groups and organizations to work together and, importantly, stay together.

## **CBS News**

January 15<sup>th</sup>

### [Human Trafficking Cases Increase More than 50 Percent in Florida](#)

TALLAHASSEE, Fla. -- Officials say the number of human trafficking cases have increased more than 50 percent in the state from the previous year. The Florida Department of Children and Families (DCF) says Florida received 1,892 reports of human trafficking. That's a 54 percent increase from the previous year. The increase in reported allegations of human trafficking was due in large part to increased training and a new screening tool developed between DCF, the Florida Department of Juvenile Justice and the attorney general. [Read More](#)

## **The Chronicle of Social Change**

January 13<sup>th</sup>

### [How much does child abuse cost? Study says \\$400k over a lifetime](#)

Child maltreatment is often measured by lives forever scarred by trauma and families torn apart, but a new study estimates that each case of abuse also carries a hefty price tag. According to researchers with the San Francisco Child Abuse Prevention Center in collaboration and the Haas School of Business at the University of California, Berkeley, each incidence of child abuse costs the public \$400,533 over the course of a victim's lifetime. For the city of San Francisco, the total cost of child maltreatment was \$301.6 million, a number that factors in the 753 cases of substantiated child abuse in 2015. [Read More](#)

## **Tampa Bay Times** – published in many papers across Florida

January 20<sup>th</sup>

### [Florida child welfare system under-performing for foster kids, study finds](#)

TAMPA — A federal agency has given the Florida Department of Children and Families 90 days to come up with a plan to improve its care of foster kids after a study found the state is underperforming in critical areas. The "Children and Family Services Review" analyzed the DCF's handling of 80 foster care cases from April 1 to Sept. 30. In more than half of those cases, child welfare agencies removed children from homes without first providing appropriate services and were lax in following safety plans, the report states. [Read More](#)



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**Miami Herald** – reported nationwide

January 24<sup>th</sup>

[Another girl hangs herself while streaming it live – this time in Miami](#)

For two hours, Naika Venant broadcast from the bathroom of her Miami Gardens foster home, eventually fashioning a homemade noose from her scarf. The live feed ended abruptly. Naika, a petite 14-year-old with long hair and a sweet smile, killed herself overnight Sunday while live-streaming the event.

Administrators with the Florida Department of Children & Families would offer little detail Tuesday about Naika's death, other than to confirm that both child welfare administrators and the Miami Gardens Police Department were investigating the suicide death of "a child ... in the care of a foster family." [Read More](#)

**Tampa Bay Times**

January 28<sup>th</sup>

[Report highlights DCF woes buy way forward less clear](#)

TAMPA — Florida child welfare workers too often remove children from their families without first providing counseling that could have kept them in the home, a recent federal study found. And once in the state's care, some children don't get physical therapy and other specialized services they need and are entitled to, the report stated.

Florida Department of Children and Families and federal officials met last week to discuss the findings and begin work on a plan to tackle the shortcomings identified in the report. It came in a week when a Miami teenager in a foster home live-streamed her suicide on social media and a Hillsborough County child care agency dropped off a 4-year-old foster girl at the wrong home. [Read More](#)

**WLRN** – radio interview available

January 23<sup>rd</sup>

[Florida sex tourism, LGBT youth at risk highlighted in statewide human trafficking report](#)

Hundreds of cases of human trafficking are reported in Florida every year, and a new report from 2016 shows the number of human trafficking cases in the state doubled in the last year. The vast majority of trafficked persons in Florida are young women, and sex trafficking is the most common form of human trafficking in the state, according to a report from Florida's Department of Juvenile Justice and the Department of Children and Families. The reports' authors say Florida's reputation as a tourist destination means traffickers respond to the demand for sex tourism by trafficking victims to the state during tourist season. [Read More](#)

**Florida Politics**

February 7<sup>th</sup>

[Mike Carroll: "We aren't always able" to save "broken" children](#)

The head of the state's child welfare agency told a legislative panel his department has now handed over "5,000 pages of documents" to a judge looking into why a foster child hung herself while broadcasting it on social media. Mike Carroll, secretary of the Department of Children and Families (DCF), spoke to the Senate Children, Families and Elder Affairs Committee this week. Naika Venant, a 14-year-old Miami-Dade County girl who was in and out of foster care starting in 2009, killed herself last month during a Facebook Live video. That was "several hours after she wrote on Facebook: 'I Don't Wanna Live No More,' adding three sad-faced emojis," according to the Associated Press. [Read More](#)



# Board of Directors Meeting

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The Villages Daily Sun

January 27<sup>th</sup>

Kids Central strives to keep families together

FRIDAY, JANUARY 27, 2017

THE VILLAGES DAILY SUN

# LOCAL NEWS

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## Our Town

WHERE WE LIVE AND WHO WE ARE



Erin Williams | Daily Sun

Leroy Hawkins, left, became the legal guardian of his great-granddaughter, Ceaira Orengo, 18, when she was 7 years old. The two now live together in his home in Oxford. Both credit Kids Central Inc.'s Kinship Care program with helping them navigate their generational differences.

## Kids Central Strives to Keep Families Together

The agency's Kinship program assists children in Sumter County who are cared for by relatives.

relative caregivers, according to the 2014 Grand FactSheets compiled by AARP, Brookdale Foundation Group, Casey Family Programs and other civic groups.

**Keeping Families Together**

At Kids Central, the primary focus is to oversee the care of abused, neglected and abandoned children. Through partnerships with local service agencies, churches and businesses, Kids Central creates a network of intervention and prevention services for families.

"We want to step in and help struggling families, before they become an issue."

**NICOLE PUCCINI MASON**  
Kids Central Inc.

Please See KIDS, C8

**TOP OF THE NEWS**

### SADDLEBROOK RENOVATIONS CONTINUING ON SCHEDULE

Foundation and framing work for billiards room begins this week.

Renovations are moving forward on time toward the June reopening of Saddlebrook Recreation Center. District Property Manager Sam Martinbee said.

Demolition work is well underway. Wildwood's Emmett Sapp Builders, the general contractor, expects to begin foundation and framing work this week on the billiards room addition.

—David H. Corlier  
Daily Sun

**WILDWOOD**

At 19, Ceaira Orengo is trying to figure out what she is going to do with her life. Her great-grandfather Leroy Hawkins, at 77, is wondering how in the world he made it this far raising teenagers.

Both credit Kids Central Inc.'s Kinship Care program with helping them navigate their generational differences.

The Kinship Care program assists grandparents or extended family who care for children removed from their parents in the 6th Circuit of Florida, which includes Sumter, Lake, Marion, Citrus and Hernando counties.

Nearly 355,000 children in Florida, or 21 percent, live in grandparent-headed households, and another 122,000 children live in households headed by other





# Board of Directors Meeting

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## local news

### KIDS

Continued from C1

child abuse or neglect becomes an issue and a child has to be removed from the home," said Nicole Puccini Mason, director of community affairs for Kids Central.

The agency also oversees foster care and adoptions.

Leroy and Ceaira began participating in the program after their move from Delaware to Oxford.

Ceaira came to live with Leroy and his late wife, Joyce — her great-grandmother — in 2008. The family visited Florida in 2008, and Joyce wanted to move to Oxford.

She picked out a home in Biscan Valley, but before the family could move, Joyce died. Hawkins and Ceaira went ahead and made the move to Florida.

Ceaira insists that raising her has kept her great-grandfather young. Leroy said he's not so sure, pointing out his graying hair and beard. There is lots of affection in the teasing.

"The teenage years have been challenging," Hawkins said with a smile.

Ceaira quickly agreed, adding, "He just doesn't understand — times have changed."

They both attend the Kinship Care support group and programs for families raising children, Hawkins said.

"Actually there's a lot of us," Hawkins said about family members stepping in to care for children. "I've met grandparents, aunts and uncles, and sometimes siblings raising children."

On average, Kinship Care serves 30 new families per month and more than 500 children per year. During the past seven years, the program has successfully kept 95 percent of participants out of the formalized child welfare system.

#### Meeting Families' Needs

The Kids Central nonprofit was created after Florida lawmakers created a new system in 2008 that involves local organizations working together to handle child welfare. Florida outsources care for abused, neglected and abandoned children through agencies like Kids Central throughout the state.

The steps Kids Central takes to keep children safe and families together are different with every case. Each family is unique and the services they need are different, Puccini Mason said.

"There are so many elements and levels of need," she said. "It could be a family needs parenting classes or help with substance abuse. It's seldom a problem of parents not loving



George Horsford / Daily Sun  
Jerry Byers, left, of the Village of Gilchrist and a volunteer with Wildwood Family Resource Center of Kid's Central Inc., assists Audrianna Thompson, of Wildwood, as she looks for a job Jan. 18.



Erin Williams / Daily Sun  
Leroy Hawkins and his great-granddaughter, Ceaira, Orange, enjoy cooking together and share the responsibility of doing chores around the house.

their children."

Kids Central strives to get to the root of the problem, always with the safety of the child involved, she said.

"Sometimes the kids can stay in the home with Kids Central's in-home services — that's ideal. But sometimes they have to be removed from the home," Puccini Mason said.

#### Volunteers Improve Success

There are many ways people can get involved. It doesn't have to be as a foster parent. Kids Central needs help in many areas, Puccini Mason said.

Parents and foster parents need many items that are not covered by state funds, and

#### KIDS CENTRAL INC.

The organization recently moved its headquarters to 901 Industrial Drive, Suite 200, Wildwood. The agency is holding a ribbon-cutting at 1 p.m. Feb. 22. For questions about the agency, including volunteering, call 352-873-6332 or visit [kidscentralinc.org](http://kidscentralinc.org).

financial donations can buy that extra bed, or pay for fees for sports or other events.

At the Wildwood Family Resource Center, volunteers give hands-on assistance. Shawanna Felton, facilitator at the Wildwood Family Resource Center, is grateful for volunteers who give their time and skills.

"Our volunteers help clients navigate job searches and write

resumes, even plan holiday parties through the Village regular resource.

On any day, there may be 100 residents at the center, and events or programs are filling up.

"Every day here is different, and I enjoy helping people and seeing them succeed," Jerry said. "For anyone who wants to volunteer, this is a great way to make a difference."

Patricia Steele is a staff writer with The Villages Daily Sun. She can be reached at 352-753-1119, ext. 9029, or [patricia.steele@thevillagesmedia.com](mailto:patricia.steele@thevillagesmedia.com).

resumes," Felton said. "They even plan special events like holiday parties and cookouts throughout the year."

Barbara and Jerry Byers, of the Village of Gilchrist, are regular volunteers at the resource center.

On any given day, Barbara may be filling papers, calling residents to remind them of events or working in the children's area she helped create.

Jerry interacts with clients filling out registration forms, and at special events, he's the puppeteer children love.

"Every day here is different, and I enjoy helping people and seeing them succeed," Jerry said. "For anyone who wants to volunteer, this is a great way to make a difference."

Patricia Steele is a staff writer with The Villages Daily Sun. She can be reached at 352-753-1119, ext. 9029, or [patricia.steele@thevillagesmedia.com](mailto:patricia.steele@thevillagesmedia.com).

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## Citrus County Chronicle

February 11<sup>th</sup>

### [Foster parents appreciated](#)

In 2016, our state Legislature declared the second week of February to be Foster Parent Appreciation Week, and I can think of no group of people in the Sunshine State more deserving of such an honor.

As CEO of Kids Central, the nonprofit organization responsible for recruiting and licensing foster parents in Citrus, Hernando, Lake, Marion and Sumter counties, I have seen the immeasurable benefits that our compassionate foster parents bring to the children they welcome into their hearts and homes.

Whether over a period of years or just a short time, foster parents make a difference for a lifetime. They love selflessly and provide positive role models for the children in their care. They help children who have suffered along their journey of healing. Their efforts benefit not only foster children, but the entire community, as the cycle of abuse, neglect, and poverty is broken with their commitment and through their love.

Our dedicated foster parents have a profound sense of calling to serve children in this way. On behalf of everyone at Kids Central, I offer my deepest thanks to these everyday heroes who have answered the call to care. I hope everyone in our community will join us in thanking foster parents during Foster Parent Appreciation Week—and every week.

Sincerely,  
John Cooper

## Citrus County Chronicle

February 11<sup>th</sup>

### [Guardians make a difference](#)

Three years ago, my little niece and nephew were two of the over 20,000 children in Florida's foster care system. I'm grateful to be able to use the past tense. They were a part of the system. They aren't anymore. After serving as foster parents for a while and seeing kids come and go at a moment's notice, my sister and brother-in-law were blessed to welcome two little lives into their forever home. It was monumental for our family. It was hard to imagine before my family experienced adoption I could love two little people with no biological ties to me. What we've come to find out is we couldn't love them any more if we tried. [Read More](#)

## 3WEARTV

February 13<sup>th</sup>

### [Treating mental health in children](#)

Approximately one in five children in the U.S. experiences some form of mental illness. There are plenty of resources for adults, but not as many for children. For Karla Besmer, it was sudden. One day it seemed as if she had a functioning 17-year-old daughter, and the next day it seemed she had completely changed. "It was like someone flipped a switch, we noticed it on a Sunday afternoon," Besmer said. [Read More](#)

## Florida Politics

February 16<sup>th</sup>

### [New law gives thousands of foster care teens big boost in acquiring driver's privilege](#)

State legislators voted Thursday unanimously in favor of making a three-year pilot project called "Keys to Independence" — begun in 2014 and intended to aid eligible teens in the state foster care system attain driver's





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licenses and overcome associated hurdles — permanent, bringing them on par with their peer group. Autonomy is what most teenagers crave — driving is a key to that freedom and competitive edge. [Read More](#)

## 2News

February 21<sup>st</sup>

[Florida deputies see trend of parents passing out in cars](#)

SARASOTA COUNTY, Fla. (WFLA) – It’s happened again. Less than a month after Sarasota county deputies caught these two parents passed out behind the wheel with young children in the backseat, deputies have arrested three more parents for the same thing. Officials say it’s a sign that this drug epidemic is only getting worse, and now children are being caught in its wake. At 4:30 Saturday morning, deputies learned a car was simply parked at the intersection of River Road and Tamiami Trail in North Port, blocking traffic. They soon found 36-year-old Matthew McRee and 30-year-old Christina Mattesino passed out while a 2-year-old was in the backseat. Officials also found heroin in the car. [Read More](#)

**WLRN** – radio interview available

February 23<sup>rd</sup>

[DCF Head Carroll weighs in on probe into foster child’s suicide via Facebook live](#)

The head of Florida’s child welfare system says it will most likely be about a month before he will have a preliminary report ready for state lawmakers about Nakia Venant. She’s the Miami teenager in foster care who committed suicide live on Facebook last month. Florida Department of Children and Families Secretary Mike Carroll says he’s truly saddened that 14-year-old Nakia Venant took her own life. [Read More](#)

## Tampa Bay Times

February 27<sup>th</sup>

[Editorial: Invest in Florida’s child welfare system](#)

Florida's child welfare system performs enormously difficult work on a paltry budget. That's been the case for years, and the underfunding is as critical as ever, with the statewide opioid and heroin crisis devastating families. It's time for Gov. Rick Scott and the Legislature to seriously invest in this area to better protect the most vulnerable kids. The welfare system, a network of private agencies overseen by the state that serves abused and abandoned children, makes headlines when things go horribly wrong. Foster kids sleep in an office because case workers have nowhere else to put them. A soon-to-be adopted toddler dies from head trauma, his foster mother charged with his murder. The tragedies are too common and too often preventable, and trying to establish accountability can be a trip into a cul-de-sac. But inadequate funding is too often why kids slip through the cracks, and continuing to starve the system certainly won't prevent more tragedies. [Read More](#)

## The Huffington Post

February 27<sup>th</sup>

[America’s opioid crisis: how children are casualties](#)

America is in the midst of a deadly crisis that is killing people by the thousands. The opioid epidemic in the United States claimed more than 33,000 deaths in 2015, as public health officials call it the worst drug crisis in the nation’s history. Indeed, the deaths from heroin alone have surged and have claimed more lives in 2015 than homicides by guns. These drugs, these opioids that are used to often block out pain. Whether illegal, such as heroin, or prescribed



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by doctors yet are also finding their way on to the black market, such as Vicodin and OxyContin, the rise in opioid use in America is both dramatic and disturbing. [Read More](#)

## Daily Commercial

March 13<sup>th</sup>

### [Judge Sue Robbins named circuit's next chief judge](#)

Fifth Circuit Judge Sue Robbins attended law school, practiced law privately and then became a judge out of the desire to help others. "I like to see people move from whatever problem area that they're in to having at least part of their problem resolved or improved," she said. "We're not always able to give people good outcomes, but a lot of times if you can at least bring them to a conclusion or reconciliation of some kind, that's a satisfying reward." [Read More](#)

## Tampa Bay Times

March 13<sup>th</sup>

### [Editorial: Another child's death, another cry for help](#)

The Riverview foster mother charged in the death of a 17-month-old wasn't the first one to fail the toddler. Case records show that the boy, who had complex health and developmental problems, was handed to an inexperienced foster mother instead of medically trained caregivers and that his repeated medical emergencies did not trigger intervention by child welfare workers. Aedyn Agminalis' death is the inescapable outcome when the system charged with looking out for Florida's most vulnerable kids is chronically overburdened and underfunded. [Read More](#)

## Florida Politics

March 16<sup>th</sup>

### [State committee passes bill allowing free state park access to foster families](#)

Legislation requiring the Florida Department of Environmental Protection to give free access to the state's parks for foster families was passed by legislators Wednesday. The Senate Appropriations Subcommittee on the Environment and Natural Resources unanimously passed bill, CS-SB 64, sponsored by Sen. Aaron Bean, would waive, or offer discounted entry, into all state parks for specified and adoptive families. The Division of Recreation and Parks within the DEP would come up with uniform documentation standards for such families to enjoy those benefits, according to the bill. [Read More](#)



# Board of Directors Meeting

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# UNFINISHED BUSINESS

# NEW BUSINESS

# PUBLIC FORUM



# Board of Directors Meeting

March 23, 2017 1:30 pm  
Wildwood Boardroom

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## **NEXT MEETING:**

The next meeting will be:

**May 25, 2017**  
**Wildwood Boardroom**  
**9:00 am – 2:00 pm**

